



COUNCILS AND COMMITTEES (ORGANIZED BY DIVISION)

AIA's policy and advocacy positions are developed through its network of councils and committees, which are organized by subject and issue under the appropriate AIA divisions. In general, Full Members have the opportunity to participate in all councils and committees, while Associate Members are limited to participating in the Supplier Management Council, the Business Technology Interoperability Committee, the Diverse Workforce Committee and on such working groups or subcommittees as are deemed necessary by the council or committee to which they report.

Executive Committee Washington Representatives: The AIA Executive Committee Washington Representatives serve as the day-to-day liaisons for the CEOs on the AIA Executive Committee. In this capacity, they provide insight and recommendations to inform AIA's strategy and activities consistent with the views of their CEO in support of the entire aerospace and defense industry. AIA contact: Kristie Primmer, Executive Assistant to the President & CEO, kristie.primmer@aia-aerospace.org.

CIVIL AVIATION DIVISION

> CIVIL AVIATION COUNCIL (CAC)

The CAC seeks to improve the capability for designing, developing, producing, and operating aviation products in a safer, more secure, and efficient aviation system; promoting robust federal aeronautics, R&D funding at the FAA and NASA; providing access and capabilities for new entrants; modernizing the air traffic management system; and monitoring federal and international aviation regulations and standards. AIA contact: David Silver, Vice President, Civil Aviation, david.silver@aia-aerospace.org.

Civil Aviation Environmental Committee (CAEC): The CAEC monitors and responds to national and international regulations, standards, policies and specifications related to aviation noise and emissions, supersonic aircraft, sustainable aviation fuels, and chemicals management. The CAEC engages with the Federal Aviation Administration, Department of Transportation, Department of State, Department of Commerce, Environmental Protection Agency, International Civil Aviation Organization and other organizations. AIA contact: David Hyde, Director of Environmental Policy, david.hyde@aia-aerospace.org.

Civil Aviation Regulatory & Safety Committee (CARS): The CARS Committee addresses issues and develops industry positions related to regulatory framework, certification and safety for civilian aircraft, engines and related products. The committee's initiatives cover the entire product life cycle – from design and development, production and continued operational safety (including cyber security), with an emphasis on those activities that promote regulatory efficiency and data-driven safety priorities. Committee members must be directly involved in the certification, production and/or maintenance of regulated civil aviation products. AIA contact: Leslie Riegle, Assistant Vice President, Civil Aviation leslie.riegle@aia-aerospace.org.

Emerging Technologies Committee: The ETC develops positions and advocates for issues related to unmanned aerial systems (UAS), urban air mobility, airspace integration, spectrum allocation, and other related topics. The committee develops positions through work in its various subcommittees and working groups and then advocates for those positions with the relevant legislative body or federal agency. AIA Contact: Karina Perez, Unmanned and Emerging Aviation Technologies, karina.perez@aia-aerospace.org.

> CIVIL AVIATION LEADERSHIP COUNCIL (CALC)

The CALC provides CEO-level guidance to AIA's Executive Committee and strategic direction to AIA's Civil Aviation Committee on common, noncompetitive civil aviation matters, in both domestic and international markets. The council provides broad policy guidance and direction to AIA plans and actions designed to benefit the civil aviation manufacturing industry and to ensure access to a fair and open international market for U.S. aviation products. AIA contact: David Silver, Vice President, Civil Aviation, david.silver@aia-aerospace.org.

COMMUNICATIONS DIVISION

> COMMUNICATIONS COUNCIL

The Communications Council provides communications guidance, direction, and strategic advice to AIA Staff, the Executive Committee, and the Board of Governors. The council supports AIA's efforts to tell the industry's story and advocate around issues that directly impact the aerospace and defense industry. AIA contact: Alison Lynn, Vice President, Communications, alison.lynn@aia-aerospace.org.

INTERNATIONAL AFFAIRS DIVISION

> INTERNATIONAL COUNCIL

The International Council, comprised of senior international affairs leaders from AIA member companies, promotes international trade opportunities for the U.S. aerospace and defense industry, ensuring access to foreign markets on an equitable basis for sales and supply chain opportunities. The Council also works with the U.S. government, Congress, and foreign partners to increase exports and promote competitiveness, support policies that raise capital, and encourage responsible transfers of technology. AIA contact: Remy Nathan, Senior Vice President for Policy, remy.nathan@aia-aerospace.org.

Commercial Trade Committee (CTC): The CTC formulates positions on issues related to trade negotiations within the World Trade Organization, international trade disputes, U.S. government support in international commercial trade and fair and open market access for trade and investment in aerospace. AIA contact: Kelvin Stroud, Director, International Affairs, kelvin.stroud@aia-aerospace.org.

Defense Trade Committee (DTC): The DTC formulates positions on the export of defense products and works cooperatively with overseas partners to encourage the purchase of U.S. equipment. The DTC's advocacy centers on promoting responsible international defense trade activity, obtaining the active support of the U.S. government in helping promote the sale of U.S. defense products and ensuring fair and open market access for defense technology trade and investment in established and emerging markets. AIA Contact: Dak Hardwick, Assistant Vice President, International Affairs, dak.hardwick@aia-aerospace.org.

Export Controls Committee (ECC): The ECC supports government efforts to develop and implement a modernized export control system that ensures appropriate restrictions on the transfer of goods and technology. In addition, the committee addresses and supports policies, processes and legislation that make the export control system more rigorous, predictable, efficient and transparent. AIA contact: Kelvin Stroud, Director, International Affairs, kelvin.stroud@aia-aerospace.org.

International Exhibitions Committee (IEC): The IEC discusses and coordinates participation in overseas trade shows, where AIA's participation is requested and coordinates with DOD to ensure appropriate military aircraft are supplied. Operates pursuant to the provisions of the Export Trade Certificate of Review, which was granted to AIA by the Commerce Department. AIA contact: Sherry Epperson, Director, International Programs, sherry.epperson@aia-aerospace.org.

LEGISLATIVE AFFAIRS DIVISION

Civil Aviation Legislative Committee: The Civil Aviation Legislative Committee develops and presents AIA member companies' views on issues related to civil and commercial aviation legislation, with a focus on legislation and appropriations related to the Federal Aviation Administration (FAA). This includes developing and advocating AIA positions before the U. S. Congress; commenting on draft legislation; monitoring Congressional committee and floor action on FAA and civil aviation-related legislation; and alerting and assisting AIA members on provisions of concern. AIA contact: Rich Efford, Assistant Vice President, Legislative Affairs, rich.efford@aia-aerospace.org.

Space Legislative Committee: The Space Legislative Committee develops and presents AIA member companies' views on issues related to commercial space legislation and programs of the National Aeronautics and Space Administration (NASA). This includes developing and advocating AIA positions before the U. S. Congress; commenting on draft legislation; monitoring Congressional committee and floor action; and alerting and assisting AIA members on provisions of concern. AIA contact: Rich Efford, Assistant Vice President, Legislative Affairs, rich.efford@aia-aerospace.org.

Washington Procurement Committee: The Washington Procurement Committee develops and presents AIA member companies' views on issues related to the annual National Defense Authorization Act (NDAA), with a particular focus on provisions related to contracting, cash flow, auditing, intellectual property rights, and acquisition process reform. This includes developing and advocating AIA positions before the U. S. Congress; commenting on draft legislation including matters proposed by the Department of Defense; monitoring Congressional committee and floor action; and alerting and assisting AIA members on provisions of concern. AIA contact: Rich Efford, Assistant Vice President, Legislative Affairs, rich.efford@aia-aerospace.org.

MEMBERSHIP DIVISION

> SUPPLIER MANAGEMENT COUNCIL (SMC)

AIA's SMC is a unique, non-attributional forum where senior supply chain representatives from system integrators and manufacturers tackle issues that impact the aerospace and defense supply chain. Open to both Full Members and Associate Members, the council's mission is to integrate and focus the collective capabilities of the supply chain, at every level, to exert unique influence in the formation of strategy, policy and regulations that enable the U.S. aerospace and defense industry to successfully compete in the global market, be profitable, and strengthen the U.S. position as the world leader. The SMC hosts two in-person meetings a year that bring together more than 250 of the industry's supply chain leaders from system integrators and manufacturers. In addition to standing committees, other ad hoc committees are stood up on a limited basis to address key supply chain concerns. The SMC is lead by the Supplier Management Council Leadership Committee (SLC). Members of the SLC are determined by election only. AIA contact: Ben Stone, Vice President, Membership & Strategic Development, ben.stone@aia-aerospace.org.

NATIONAL SECURITY POLICY DIVISION

> ACQUISITION POLICY COUNCIL (APC)

The Acquisition Policy Council is comprised of senior corporate contracts executives from AIA's member companies and is responsible for developing and promoting policy objectives related to DOD acquisition. AIA contact: John Luddy, Vice President, National Security Policy, john.luddy@aia-aerospace.org.

Aerospace and Defense Controllers Committee (ADC): The A&D Controllers Committee is comprised of controllers from AIA's member companies, and is responsible for developing and promoting policies related to international financial reporting and accounting. The ADC interacts primarily with the Financial Accounting Standards Board (FASB), the Internal Revenue Service (IRS), and other government bodies that oversee corporate finance and revenue. AIA contact: Ryan Ouimette, Director, Acquisition Policy, ryan.ouimette@aia-aerospace.org.

Cash Flow Committee (CFC): The Cash Flow Committee is comprised of accounts receivable, payments, and other executives, and is responsible for developing and promoting policies that ensure maximum cash flow for member companies within existing FAR/DFARS and other regulations. The CFC engages regularly with the Defense Finance and Accounting Service (DFAS), Defense Contract Management Agency (DCMA), and DOD's Office of Defense Pricing and Contracting (DPC) and policies Committee. AIA contact: Ryan Ouimette, Director, Acquisition Policy, ryan.ouimette@aia-aerospace.org.

Contract Management Committee (CMC): The Contract Management Committee is comprised of procurement and acquisition executives, and is responsible for developing and promoting industry positions on proposed FAR/DFARS rules changes, legislative proposals and government internally-issued guidance, instructions and policies. The CMC represents AIA in routine industry meetings with DOD's Office of Defense Pricing and Contracting (DPC), the Office of Federal Procurement Policy (OFPP), GSA's Office of Government-wide Policy, and 'Crosstalks' with Defense Contract Audit Agency (DCAA)/Defense Contract Management Agency (DCMA) leadership. AIA contact: Ryan Ouimette, Director, Acquisition Policy, ryan.ouimette@aia-aerospace.org.

Cost Principles Committee (CPC): The Cost Principles Committee is comprised of finance, accounting and compliance executives from AIA's member companies, and is responsible for developing and promoting policy objectives related to FAR/DFARS Part 31 and 231 cost principles, cost accounting standards (CAS), business systems, labor and overhead rates, and pensions. The CPC interacts regularly with Defense Contract Management Agency (DCMA) Corporate and Divisional Administrative Contracting Officers (CACO/DACO), the DCMA Cost and Pricing Center, DOD's Office of Defense Pricing and Contracting (DPC), the Office of Federal Procurement Policy (OFPP), and the Cost Accounting Standards (CAS) Board. AIA contact: Ryan Ouimette, Director, Acquisition Policy, ryan.ouimette@aia-aerospace.org.

> DEFENSE POLICY COUNCIL (DPC)

The Defense Policy Council is comprised of senior government relations and strategy executives from AIA's member companies and is responsible for developing and promoting AIA's positions on the National Defense Strategy, DOD budgets and resources, supply chain security, and the overall health and resilience of the defense industrial base (DIB). AIA contact: John Luddy, Vice President, National Security Policy, john.luddy@aia-aerospace.org.

Cyber Security Committee (CSC): The Cyber Security Committee is comprised of CIOs and other cybersecurity executives from AIA's member companies, and is responsible for developing and promoting cybersecurity policy objectives to meet government and industry information protection requirements. The CSC engages with DOD's Chief Information Officer (CIO), Defense Pricing and Contracting (DPC), the Defense Contract Management Agency (DCMA), the Cybersecurity Maturity Model Certification (CMMC) program office, the CMMC Accreditation Body (CMMC-AB), and the Office of the Under Secretary of Defense for Research & Engineering (USD/R&E). AIA contact: Jason Timm, Assistant Vice President, National Security Policy, jason.timm@aia-aerospace.org.

Intellectual Property Committee (IPC): The Intellectual Property Committee is comprised of IP attorneys and policy executives from AIA's member companies, and is responsible for developing and promoting policies that preserve industry's IP and data rights while supporting government IR&D, commercial items, software, and cybersecurity policies and objectives. The IPC engages with the Director of DOD's IP Cadre of Experts, the Military Services General Counsel representatives, Defense Pricing and Contracting (DPC), and the Office of the Under Secretary of Defense for Research & Engineering (USD/R&E). AIA contact: Jason Timm, Assistant Vice President, National Security Policy, jason.timm@aia-aerospace.org.

Industrial Security Committee (ISC): The Industrial Security Committee is comprised of industrial security, compliance, and ethics executives from AIA's member companies, and is responsible for developing and promoting policies related to all aspects of physical industrial security, cyber and information security, and their relationship to the National Industrial Security Program. The ISC engages with the National Security Council (NSC); elements of the Intelligence Community (IC), including the Office of the Director of National Intelligence (ODNI), the Office of the Under Secretary of Defense for Intelligence and Security (USD/I&S), the Defense Counterintelligence and Security Agency (DCSA); and with the National Industrial Security Program Policy Advisory Committee (NISPPAC). AIA contact: Jason Timm, Assistant Vice President, National Security Policy, jason.timm@aia-aerospace.org.

SPACE SYSTEMS DIVISION

> SPACE COUNCIL

The Space Council coordinates, formulates and revises industry positions on space policy, missions, systems, transportation, infrastructure, and related matters. The council supports government-related efforts that foster U.S. leadership and capabilities in space programs, technologies and space-enabled capabilities and systems. AIA contact: Mike French, Vice President, Space Systems, mike.french@aia-aerospace.org.

Civil Space Committee: The Civil Space Committee coordinates the positions of AIA member companies on civil space related issues, plans, funding, regulatory rules and policies for government agencies. Responsibilities include supporting the development of NASA's space and technology programs and their supporting infrastructures, as well as tracking government space-related science activities, such as space science, meteorology, Earth science and remote sensing at NASA, NOAA, USGS, and other agencies. AIA contact: Mike French, Vice President, Space Systems, mike.french@aia-aerospace.org.

Commercial Space Committee: The Commercial Space Committee coordinates and advocates common industry positions on commercial space-related issues, plans, funding, regulations, indemnification regimes and policies for commercial space ventures. AIA contact: Mike French, Vice President, Space Systems, mike.french@aia-aerospace.org.

National Security Space Committee: The National Security Space Committee coordinates the positions of AIA member companies on national security-related space issues, plans, funding, regulatory rules and policies for the Defense Department, including Space Force, the military services, Space Development Agency, Missile Defense Agency, National Reconnaissance Office and other government agencies. AIA contact: John Galer, Assistant Vice President, National Security Space, john.galer@aia-aerospace.org.

STRATEGIC INITIATIVES DIVISION

> TALENT LEADERSHIP COUNCIL

The Talent Leadership Council ("TLC") will develop strategies and recommendations for the talent leadership and workforce development needs of the aerospace and defense industry of tomorrow. These strategies and recommendations will provide stronger messaging that highlight the mission, purpose, and culture of the talent that drives the aerospace and defense industry. This group will also coordinate, more broadly, with AIA's Communications Council to ensure a cohesive approach to industry branding in recruiting efforts. AIA contact: Alex Wagner, Vice President, Strategic Initiatives, alex.wagner@aia-aerospace.org.

Diverse Workforce Committee : The Diverse Workforce Committee will directly address diversity, equity, and inclusion issues raised in the annual Aviation Week Workforce Survey, as well as to develop A&D-wide STEM initiatives to attract the workforce of the future. The Committee will codify industry best practices from member companies and other industry leaders on diversity and inclusion to encourage company and industry wide commitments to facilitate greater diversity, welcoming environments, and equitable growth opportunities for all underrepresented groups in the aerospace and defense industry. AIA contact: Alex Wagner, Vice President, Strategic Initiatives, alex.wagner@aia-aerospace.org.

TECHNICAL OPERATIONS DIVISION

> TECHNICAL OPERATIONS COUNCIL (TOC)

The TOC provides strategic technical direction for common issues related to Global Competitiveness & Innovation, Future of Regulation, Aerospace & Defense Investment and 21st Century Workforce. Through technical program management, the industrial base, quality assurance, sustainment policy, business processes, and engineering management we look to affect operations in mutual agreement with our member companies in all sectors of the A&D industry. The council addresses key topics of technology, capability, interoperability, standardization, and data exchange. The scope of the TOC includes research and development, engineering practices, testing, manufacturing, quality assurance, product life cycle support, information transfer, and safety aspects of producing aircraft, space vehicles, and ground equipment. The TOC also engages in STEM and workforce needs for the future of the A&D industry. The TOC oversees the following committees, ensures alignment of all activities within its structure with the AIA strategic focus areas, and serves as the technical arm of AIA. AIA contact: Rusty Rentsch, Vice President, Technical Operations and Standards, rusty.rentsch@aiaaerospace.org.

Business Technology Interoperability Committee (BTIC): The principal responsibility of the BTIC is to assess and provide industry guidance for digital business process standards and emerging technology that enhance interoperability, reduce cost and complexity, and increase efficiency throughout the aerospace and defense industry and its ecosystem. The BTIC is responsible for the identification, development (when necessary), maintenance, and promotion of suitable open international or national interoperability standards, as well as supporting guidelines for the benefit of the A&D industry. The BTIC develops recommendations and promotes adoption of relevant non-competitive business practices under the direction and approval of the TOC and SMC. The BTIC maintains contact with outside agencies and other AIA councils and committees, as appropriate. The BTIC supports activities as may be required on subjects of a broad policy nature within their area of responsibility. AIA contact: Christopher Carnahan, Assistant Vice President, Technical Operations & Standards, chris.carnahan@aia-aerospace.org.

Engineering Management Committee (EMC): The EMC represents AIA on matters concerning model based digital transformation, product lifecycle engineering design processes, advanced manufacturing, product reliability, Engineering data interoperability, Long-Term Archiving and Retrieval (LOTAR), custodianship of data and the impacts of REACH chemical restrictions. The EMC is responsible for standardizing engineering and program management processes for configuration management, design verification, systems engineering, standardization practices, reliability, maintainability, systems safety, technical data requirements and exchange, product definition requirements, software management, and drafting practices throughout all areas of the supply chain and the product life-cycle of military and other federal government aircraft, missiles, and space vehicles. AIA contact: Gery Mras, Director, Life Cycle Management, gery.mras@aia-aerospace.org.

Product Support Committee (PSC): The PSC represents AIA on matters concerning the adoption and execution of effective life cycle product support concepts. The PSC serves as an effective two-way communications vehicle between the Office of the Secretary of Defense, DoD service components, government agencies and Industry. The committee focuses on providing the government with collective Industry consensus viewpoints, and recommendations on lifecycle product support concepts, business processes, policies, plans, programs, requirements, technologies, problems, implementation or impact of pending legislation, policy, regulations, and procedures. Through these mutually beneficial relationships, substantiated readiness data is reviewed to support the removal barriers and influence implementation of effective product support and acquisition initiatives, business practices, and technologies. The PSC acts on convener with the DoD to promote future development and adoption of S1000D, 'the international technical publication specification' and the S-Series Integrated Logistic Support (ILS) specifications. AIA contact: Gery Mras, Director, Life Cycle Management, gery.mras@aia-aerospace.org.

Quality Assurance Committee (QAC): The QAC represents AIA on matters concerning product integrity and quality management system policies, standards systems and processes. The QAC serves as an effective two-way communications vehicle between the Office of the Secretary of Defense, DCMA, IAQG, AAQG and Industry. The QAC fosters government-industry relationships and coordinates industry-wide activities focused on the adoption of best-in-class procedures to monitor product integrity requirements, identification of trends, opportunities and enhanced operational efficiencies that contribute to improved customer satisfaction. The QAC is responsible for establishing consensus-based solutions and industry best practices related to quality assurance procedures used to govern monitoring, product integrity, and training throughout all areas of the supply chain and the product lifecycle of military and other federal government aircraft, missiles, and space vehicles. AIA contact: Gery Mras, Director, Life Cycle Management, gery.mras@aia-aerospace.org.

Standards Governance Board (SGB): The SGB provides oversight and management of the AIA standards program, the National Aerospace Standards. The SGB has three primary managing roles: 1) development of strategies that enable the program to respond to the standardization needs of the aerospace industry, 2) oversight and management of the health and performance of the AIA standards activities, and 3) responding to direction from the AIA Board of Governors, the AIA Technical Operations Council, and input from other AIA entities in areas dealing with standards or standards-related products and services. AIA contact: Christopher Carnahan, Assistant Vice President, Technical Operations & Standards, chris.carnahan@aia-aerospace.org.

National Aerospace Standards Committee (NASC): The NASC is responsible for the creation and maintenance of part standards for aerospace parts and components within AIA's National Aerospace Standards (NAS) library. These part standards are recognized for meeting the high strength, close tolerance, and rigorous acceptance testing requirements of the aerospace industry. Subject matter experts from AIA member companies and the aerospace industry participate in the NASC to uphold its reputation for providing cost management and production streamlining value, along with the reliability that only industry standard parts can provide. In addition to the creation and maintenance of 2D drawings, specifications, and digital 3D models, the NASC is responsible for the review of and commenting on similar government specifications and standards. AIA contact: Christopher Carnahan, Assistant Vice President, Technical Operations & Standards, chris.carnahan@aia-aerospace.org.

CALENDAR OF COUNCIL AND COMMITTEE MEETINGS

Each council and committee has an annual schedule of meetings. You can find the most up-to-date calendar of meetings on the AIA website at: <http://www.aia-aerospace.org/events/>