



AIA COUNCILS, COMMITTEES AND WORKING GROUPS (CCWGs)

EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS:

> Executive Committee Washington Representatives

The AIA Executive Committee Washington Representatives serve as the day-to-day liaisons for the CEOs on the AIA Executive Committee. In this capacity, they provide insight and recommendations to inform AIA's strategy and activities consistent with the views of the CEO in support of the entire aerospace and defense industry. AIA contact: Kristie Primmer, Executive Assistant to the President & CEO, kristie.primmer@aia-aerospace.org.

CIVIL AVIATION DIVISION:

> Civil Aviation Council (CAC)

The CAC seeks to improve the capability for designing, developing, producing, and operating aviation products in a safer, more secure, and efficient aviation system; promoting robust federal aeronautics, R&D funding at the FAA and NASA; providing access and capabilities for new entrants; modernizing the air traffic management system; and monitoring federal and international aviation regulations and standards. AIA contact: David Silver, Vice President, Civil Aviation, david.silver@aia-aerospace.org.

Civil Aviation Environmental Committee (CAEC)

The CAEC monitors and responds to national and international regulations, standards, policies, and specifications related to aviation noise and emissions, supersonic aircraft, sustainable aviation fuels, and chemicals management. The CAEC engages with the Federal Aviation Administration, Department of Transportation, Department of State, Department of Commerce, Environmental Protection Agency, International Civil Aviation Organization, and other organizations. AIA contact: Mark Sudol, Director of Environmental Policy, Mark.Sudol@aia-aerospace.org.

- **Aircraft Noise Subcommittee:** The objective of this subcommittee is to develop and present AIA member companies' views on common non-competitive issues regarding aircraft noise. The goal of the subcommittee is to promote legislation, regulations, policies, and standards which contribute to a reduction of aircraft noise and its effects in a manner that is consistent with the long-term

sustainable growth of the global civil aviation sector. AIA contact: Mark Sudol, Director of Environmental Policy, Mark.Sudol@aia-aerospace.org.

- **Chemicals Subcommittee:** The objective of this subcommittee is to develop and present AIA member companies' views on common non-competitive issues regarding sector-specific impacts of national and international policies concerning chemicals used in the manufacture and use of aerospace and defense materials and products. The subcommittee ensures that government regulators are fully informed of the impacts any potential chemical regulations could have on the aerospace industry. AIA contact: Mark Sudol, Director of Environmental Policy, Mark.Sudol@aia-aerospace.org.
- **Civil Aviation Aircraft Emissions Subcommittee:** The objective of this subcommittee is to develop industry strategies regarding emissions resulting from aircraft flight – such as CO₂, non-volatile particulate matter, and NO_x – the environmental impacts resulting from them, and any measures to reduce or mitigate these impacts. AIA contact: Mark Sudol, Director of Environmental Policy, Mark.Sudol@aia-aerospace.org.
- **Supersonic Aircraft Subcommittee:** The objective of this subcommittee is to develop and present AIA member companies' views on common non-competitive issues regarding civil supersonic flight and promote measures that allow for the introduction of supersonic aircraft into airspace systems. The subcommittee also works to eliminate the prohibitions on supersonic flight operations over land in the U.S. and encouraging the FAA and ICAO to develop timely noise and emissions requirements for supersonic aircraft. AIA contact: Mark Sudol, Director of Environmental Policy, Mark.Sudol@aia-aerospace.org.
- **NAS411 Working Group:** This working group supports the development and maintenance of AIA's standard NAS411, regarding a hazardous material management program, and NAS411-1, regarding a target list of hazardous materials. The standard currently under development is NAS411-2, which provides support and information for personnel assessing hazardous material risks conducted as part of system safety efforts using the methodology contained in MIL-STD-882E and referenced in NAS411/411-1. The group works closely with U.S. military services and the Department of Defense to provide guidance within the standard for contractual Hazardous Materials Management Program. AIA contact: Mark Sudol, Director of Environmental Policy, Mark.Sudol@aia-aerospace.org.

Civil Aviation Regulatory & Safety Committee (CARS)

The CARS Committee addresses issues and develops industry positions related to regulatory framework, certification and safety for civilian aircraft, engines, and related products. The committee's initiatives cover the entire product life cycle – from design and development, production and continued operational safety (including cyber security), with an emphasis on those activities that promote regulatory efficiency and data-driven safety priorities. Committee members must be directly involved in the certification, production and/or maintenance of regulated civil aviation products. AIA contact: Senior Director, Civil Aviation.

- **ODA American National Standard Working Group:** This working group is developing AIA's new standard NAS9947, Organization Designation Authorization (ODA) Standard. AIA contact: Senior Director, Civil Aviation.
- **Airframe Subcommittee:** This subcommittee will serve as a highly qualified technical group for assembling and presenting AIA member companies' views on common non-competitive problems

regarding airworthiness and safety issues that may impact civil aeronautical products and their operation. AIA contact: AIA contact: Senior Director, Civil Aviation.

- **Icing Working Group:** This working group is a forum for manufacturers to share information that will enable an understanding of the certification expectations for icing and allow the industry to evaluate new regulations and guidance. AIA contact: AIA contact: Senior Director, Civil Aviation.
- **Airworthiness Engineering Working Group (NAS9945):** This working group is responsible for the creation and maintenance of the NAS9945, 'Airworthiness Engineering Training & Education' standard and its associated child standards that provide a common understanding of qualifications, academic requirements and career paths for airworthiness engineers and professionals in civil and defense sectors. AIA contact: Rusty Rentsch, Vice President of Technical Operations, rusty.rentsch@aia-aerospace.org.
- **NAS9945-2 Airworthiness Engineering Education & Training – Civil Aviation Working Group:** This group is tasked with developing instructional content guidance focused on civil aviation for colleges and universities in the U.S. The aim is to provide guidance for educating engineering students in the concepts and principles of aircraft certification and airworthiness engineering. This standard also focuses on certification and airworthiness training for professional advancement of working engineers and technicians who are involved with the certification and continuing airworthiness of civilian aircraft through the activities of design, manufacturing, or maintenance. AIA contact: Rusty Rentsch, Vice President of Technical Operations, rusty.rentsch@aia-aerospace.org.
- **Civil Cybersecurity Subcommittee:** The objective of this subcommittee is to provide a highly qualified technical group for assembling and presenting AIA member companies' views on common non-competitive problems regarding regulatory oversight, airworthiness and safety, public perception aspects of evolving threats to the commercial aviation system and measures, including common specifications, that may be taken to assure security and prevent potential disruption to the aviation system, while maximizing the full potential of connectivity. AIA contact: Senior Director, Civil Aviation.
 - **Cybersecurity Recommendations Working Group:** This working group provides a forum for industry to develop recommendations on impacts to cybersecurity on aircraft development, member companies, and their supply chain. AIA contact: Senior Director, Civil Aviation.
 - **Cyber Regulatory & Standards Working Group:** This working group monitors, gathers industry positions on, and responds to proposed cyber standards and other pertinent regulatory action both by domestic and international authorities. AIA contact: Senior Director, Civil Aviation.
- **Maintenance & Manufacturing Subcommittee:** The objective of this subcommittee is to provide a highly qualified technical group for assembling and presenting AIA member companies' views on common non-competitive problems regarding regulatory oversight aspects of aerospace manufacturing and maintenance industries. AIA contact: Senior Director, Civil Aviation.
 - **Additive Manufacturing (AM) Working Group:** The objective of this working group is to coordinate and present industry-wide views regarding the design, manufacture, inspection/quality assurance, and maintenance and repair considerations for parts additively manufactured for commercial aviation applications. The group will target applicants for type certificates, production certificates, and parts manufacturing authority

(PMA), as well as maintenance, repair, and overhaul (MRO) organizations. AIA contact: Senior Director, Civil Aviation.

- **Propulsion Subcommittee:** The objective of this subcommittee is to provide a highly qualified technical group for assembling and presenting AIA member companies' views on common non-competitive problems regarding airworthiness requirements, regulations, and specifications for propulsion systems and components and their installations in fixed wing aircraft and rotorcraft. AIA contact: Senior Director, Civil Aviation.
 - **Bird Strike Database Working Group:** This perpetual working group gathers OEM bird strike data and conducts biannual analysis looking for trends to ensure the current rule meets the safety requirements. AIA contact: Senior Director, Civil Aviation.
 - **Continued Airworthiness Assessment Methodology (CAAM) Working Group:** This perpetual working group gathers OEM data and conducts biannual analysis to assess and edit safety risk assessment hazard ratios (with a revised CAAM report every five years). AIA contact: Senior Director, Civil Aviation.
 - **Rotor Integrity Steering Committee (RISC):** This working group is focused on material-related topics about engineering, manufacturing, and service (i.e., damage tolerance). AIA contact: Senior Director, Civil Aviation.
 - **Part 33.94 Blade Containment Working Group:** This working group develops specific guidance recommendations for fan blade and integrally bladed rotor airfoil release and containment. It is also tasked to develop an industry response to the National Transportation Safety Board Safety Recommendations resulting from the Southwest Airlines event in 2018. AIA contact: Senior Director, Civil Aviation.
 - **Nickel Anomalies Working Group:** This group is broken into two distinct activities addressing National Transportation Safety Board Safety Recommendations resulting from the Chicago uncontainment event in 2016. These activities are focused on manufacturing processes and in-service inspection requirements. AIA contact: Senior Director, Civil Aviation.

Emerging Technologies Committee

The ETC develops positions and advocates for issues related to unmanned aerial systems (UAS), urban air mobility, airspace integration, spectrum allocation, and other related topics. The committee develops positions through work in its subcommittees and working groups and then advocates for those positions with the relevant legislative body or federal agency. AIA contact: Karina Perez, Director of Unmanned and Emerging Aviation Technologies, karina.perez@aia-aerospace.org.

- **Spectrum Subcommittee:** This subcommittee is focused on finding industry consensuses when it comes to the protection and allocation of spectrum frequency for the aerospace community. AIA engages directly on this topic with policymakers and key staff at government agencies. While the work is focused on U.S. operations, the subcommittee seeks to align its work with the International Coordinating Council of Aerospace Industries Associations. AIA contact: Karina Perez, Director of Unmanned and Emerging Aviation Technologies, karina.perez@aia-aerospace.org.
 - **Radar Altimeter Working Group:** This working group is dedicated to crafting a strategy to deal with the aftermath of the newly allocated and auctioned 3.7-3.98 GHz frequency, allowing 5G activity in this band. AIA contact: Karina Perez, Director of Unmanned and Emerging Aviation Technologies, karina.perez@aia-aerospace.org.

- **Radar Spectrum Working Group:** This working group is focused on A&D government contractors' testing in the 3450-3550 MHz band. AIA contact: Karina Perez, Director of Unmanned and Emerging Aviation Technologies, karina.perez@aia-aerospace.org.
- **AAM (Advanced Air Mobility) Platforms Subcommittee:** The Advanced Air Mobility Platforms Subcommittee covers Unmanned Aircraft Systems (UAS), passenger and cargo air mobility platforms, vehicle development and certification, and ground infrastructure. The subcommittee seeks to align its work with the International Coordinating Council of Aerospace Industries Associations Airworthiness Committee. AIA contact: Karina Perez, Director of Unmanned and Emerging Aviation Technologies, karina.perez@aia-aerospace.org.
 - **Airspace Working Group:** This group works on airspace management and integration of new technologies into the National Airspace System. This includes working with NASA and FAA on technical exercises and identifying key items for the Emerging Technologies Committee to consider. The subcommittee seeks to align its work with the International Coordinating Council of Aerospace Industries Associations and other relevant external stakeholders. AIA contact: Karina Perez, Director of Unmanned and Emerging Aviation Technologies, karina.perez@aia-aerospace.org.

COMMUNICATIONS DIVISION:

> Communications Council

The Communications Council provides communications guidance, direction, and strategic advice to AIA Staff, the Executive Committee, and the Board of Governors. The council supports AIA's efforts to tell the industry's story and advocate around issues that directly impact the aerospace and defense industry. AIA contact: Alison Lynn, Vice President, Communications, alison.lynn@aia-aerospace.org.

INTERNATIONAL AFFAIRS DIVISION:

> International Council

The International Council, comprised of senior international affairs leaders from AIA member companies, promotes international trade opportunities for the U.S. aerospace and defense industry, ensuring access to foreign markets on an equitable basis for sales and supply chain opportunities. The Council also works with the U.S. government, Congress, and foreign partners to increase exports and promote competitiveness, support policies that raise capital, and encourage responsible transfers of technology. AIA contact: Dak Hardwick, Vice President, International Affairs, dak.hardwick@aia-aerospace.org.

Commercial Trade Committee (CTC)

The CTC formulates positions on issues related to trade negotiations within the World Trade Organization, international trade disputes, U.S. government support in international commercial trade and fair and open market access for trade and investment in aerospace. AIA contact: Dak Hardwick, Vice President, International Affairs, dak.hardwick@aia-aerospace.org.

- **Critical Minerals Working Group (CMWG):** The CMWG serves as a list of companies/POCs that are interested in government activities related to critical minerals. This includes activities related to trade, stockpiling, domestic production, and other critical minerals issues. Dak Hardwick, Vice President, International Affairs, dak.hardwick@aia-aerospace.org.

Defense Trade Committee (DTC)

The DTC formulates positions on the export of defense products and works cooperatively with overseas partners to encourage the purchase of U.S. equipment. The DTC's advocacy centers on promoting responsible international defense trade activity, obtaining the active support of the U.S. government in helping promote the sale of U.S. defense products and ensuring fair and open market access for defense technology trade and investment in established and emerging markets. AIA contact: Dak Hardwick, Assistant Vice President, International Affairs, marylee.pollitt@aia-aerospace.org.

- **Offsets Working Group (OWG):** This working group is charged with developing consensus industry positions on issues affecting global offset policy and industrial participation in defense trade. OWG members represent various elements of the global aerospace and defense supply chain and are routinely responsible for executing offset obligations for member companies. The OWG engages with various elements of the U.S. government, including the Interagency Offset Working Group. AIA contact: Dak Hardwick, Assistant Vice President of International Affairs, marylee.pollitt@aia-aerospace.org.
- **Technology Security Working Group (TSWG):** This working group is charged with developing policy positions relative to technologies, processes, or policy driving technology transfer, export, and cooperative technology agreements in defense trade. The primary government agencies addressed by the TSWG are the Defense Technology Security Administration (DTSA) at DOD, the Bureau of Industry and Security (BIS) at Commerce, and the Directorate for Defense Trade Controls (DDTC) at State. AIA contact: Dak Hardwick, Assistant Vice President of International Affairs, dak.hardwick@aia-aerospace.org.

Export Controls Committee (ECC)

The ECC supports government efforts to develop and implement a modernized export control system that ensures appropriate restrictions on the transfer of goods and technology. In addition, the committee addresses and supports policies, processes and legislation that make the export control system more rigorous, predictable, efficient, and transparent. AIA contact: Kelvin Stroud, Director, International Affairs and Policy Integration, marylee.pollitt@aia-aerospace.org.

- **Unmanned Aerial Systems (UAS) Export Working Group:** This working group is focused on foreign sales, technology transfer, and coproduction/development related to unmanned systems. AIA contact: Kelvin Stroud, Director of International Affairs & Policy Integration, marylee.pollitt@aia-aerospace.org.

International Exhibitions Committee (IEC)

The IEC discusses and coordinates participation in overseas trade shows, where AIA's participation is requested and coordinates with DOD to ensure appropriate military aircraft are supplied. Operates pursuant to the provisions of the Export Trade Certificate of Review, which was granted to AIA by the Commerce Department. AIA contact: Sherry Epperson, Director, International Programs, sherry.epperson@aia-aerospace.org.

LEGISLATIVE AFFAIRS DIVISION:

Civil Aviation Legislative Committee

The Civil Aviation Legislative Committee develops and presents AIA member companies' views on issues related to civil and commercial aviation legislation, with a focus on legislation and appropriations related to the Federal Aviation Administration (FAA). This includes developing and advocating AIA positions before the U. S. Congress; commenting on draft legislation; monitoring Congressional committee and floor action on FAA and civil aviation-related legislation; and alerting and assisting AIA members on provisions of concern. AIA contact: Katarina DeFilippo, Manager, Legislative Affairs, katarina.defilippo@aia-aerospace.org.

- **International Legislative Working Group:** This working group is charged with tracking and developing consensus industry positions on any Congressional issues that have an impact on the global aerospace and defense supply chain. AIA contact: Jeffrey Wilson, Director Legislative Affairs, jeffrey.wilson@aia-aerospace.org.

Space Legislative Committee

The Space Legislative Committee develops and presents AIA member companies' views on issues related to commercial space legislation and programs of the National Aeronautics and Space Administration (NASA). This includes developing and advocating AIA positions before the U. S. Congress; commenting on draft legislation; monitoring Congressional committee and floor action; and alerting and assisting AIA members on provisions of concern. AIA contact: Scott Harris, Manager, Legislative Affairs, scott.harris@aia-aerospace.org.

Washington Procurement Committee

The Washington Procurement Committee develops and presents AIA member companies' views on issues related to the annual National Defense Authorization Act (NDAA), with a particular focus on provisions related to contracting, cash flow, auditing, intellectual property rights, and acquisition process reform. This includes developing and advocating AIA positions before the U. S. Congress; commenting on draft legislation including matters proposed by the Department of Defense; monitoring Congressional committee and floor action; and alerting and assisting AIA members on provisions of concern. AIA contact: Jeffrey Wilson, Director Legislative Affairs, jeffrey.wilson@aia-aerospace.org.

- **Federal Budget Working Group:** The objective of this group is to develop and present AIA member companies' view on the annual federal budget. The group will discuss how AIA can advocate for robust annual funding across all areas of the aerospace and defense industry. AIA contact: Tim McClees, Vice President of Legislative Affairs, tim.mcclees@aia-aerospace.org.

NATIONAL SECURITY POLICY DIVISION:

> Acquisition Policy Council (APC)

The Acquisition Policy Council is comprised of senior corporate contracts executives from AIA's member companies and is responsible for developing and promoting policy objectives related to DOD acquisition. AIA contact: John Luddy, Vice President, National Security Policy, john.luddy@aia-aerospace.org.

- **Contract Finance Working Group:** This working group serves as the conduit for industry participation and support for the Department of Defense’s ongoing comprehensive assessment of its contract financing policies, as well as the coordination point for AIA’s advocacy on the assessment. AIA contact: Lorenzo Williams, Senior Director of Acquisition Policy, Lorenzo.williams@aia-aerospace.org.

Aerospace and Defense Controllers Committee (ADC)

The A&D Controllers Committee is comprised of controllers from AIA’s member companies and is responsible for developing and promoting policies related to international financial reporting and accounting. The ADC interacts primarily with the Financial Accounting Standards Board (FASB), the Internal Revenue Service (IRS), and other government bodies that oversee corporate finance and revenue. AIA contact: Lorenzo Williams, Senior Director of Acquisition Policy, Lorenzo.williams@aia-aerospace.org.

Cash Flow Committee (CFC)

The Cash Flow Committee is comprised of accounts receivable, payments, and other executives, and is responsible for developing and promoting policies that ensure maximum cash flow for member companies within existing FAR/DFARS and other regulations. The CFC engages regularly with the Defense Finance and Accounting Service (DFAS), Defense Contract Management Agency (DCMA), and DOD’s Office of Defense Pricing and Contracting (DPC) and policies Committee. Lorenzo Williams, Senior Director of Acquisition Policy, Lorenzo.williams@aia-aerospace.org.

Contract Management Committee (CMC)

The Contract Management Committee is comprised of procurement and acquisition executives and is responsible for developing and promoting industry positions on proposed FAR/DFARS rules changes, legislative proposals, and government internally issued guidance, instructions, and policies. The CMC represents AIA in routine industry meetings with DOD’s Office of Defense Pricing and Contracting (DPC), the Office of Federal Procurement Policy (OFPP), GSA’s Office of Government-wide Policy, and ‘Crosstalks’ with Defense Contract Audit Agency (DCAA)/Defense Contract Management Agency (DCMA) leadership. AIA contact: Lorenzo Williams, Senior Director of Acquisition Policy, Lorenzo.williams@aia-aerospace.org.

- **Commercial Items Working Group:** This working group works to improve and streamline the Department of Defense’s policies and procedures supporting the acquisition of commercial items. AIA contact: Lorenzo Williams, Senior Director of Acquisition Policy, Lorenzo.williams@aia-aerospace.org.

Cost Principles Committee (CPC)

The Cost Principles Committee is comprised of finance, accounting, and compliance executives from AIA’s member companies, and is responsible for developing and promoting policy objectives related to FAR/DFARS Part 31 and 231 cost principles, cost accounting standards (CAS), business systems, labor and overhead rates, and pensions. The CPC interacts regularly with Defense Contract Management Agency (DCMA) Corporate and Divisional Administrative Contracting Officers (CACO/DACO), the DCMA Cost and Pricing Center, DOD’s Office of Defense Pricing and Contracting (DPC), the Office of Federal Procurement Policy (OFPP), and the Cost Accounting Standards (CAS) Board. AIA contact: Lorenzo Williams, Senior Director of Acquisition Policy, Lorenzo.williams@aia-aerospace.org.

> Defense Policy Council (DPC)

The Defense Policy Council is comprised of senior government relations and strategy executives from AIA's member companies and is responsible for developing and promoting AIA's positions on the National Defense Strategy, DOD budgets and resources, supply chain security, and the overall health and resilience of the defense industrial base (DIB). AIA contact: John Luddy, Vice President, National Security Policy, john.luddy@aia-aerospace.org.

- **Defense Sustainability Working Group (DSWG):** The DSWG has been established to enhance the national security community's sustainment efforts while preserving our industry's ability to maintain a vibrant industrial base and provide superior capabilities to our armed forces. It addresses issues and develops industry positions related to the national security aspects of sustainability, including the current and proposed regulatory framework and its impact on DOD's acquisition, technology and capabilities, and strategy. The DSWG is comprised of Chief Sustainability Officers (or their equivalents) and other relevant executives from AIA member companies. It functions under the auspices of the Defense Policy Council, and is jointly managed by AIA's National Security Policy and Civil Aviation divisions. AIA contact: David Turkovic, Director of Industrial Policy, david.turkovic@aia-aerospace.org.

Cyber Security Committee

The Cyber Security Committee is comprised of CIOs and other cybersecurity executives from AIA's member companies and is responsible for developing and promoting cybersecurity policy objectives to meet government and industry information protection requirements. The CSC engages with DOD's Chief Information Officer (CIO), Defense Pricing and Contracting (DPC), the Defense Contract Management Agency (DCMA), the Cybersecurity Maturity Model Certification (CMMC) program office, the CMMC Accreditation Body (CMMC-AB), and the Office of the Under Secretary of Defense for Research & Engineering (USD/R&E). AIA contact: Jason Timm: Director, Defense Policy and Integration, jason.timm@aia-aerospace.org.

Industrial Security Committee

The Industrial Security Committee is comprised of industrial security, compliance, and ethics executives from AIA's member companies, and is responsible for developing and promoting policies related to all aspects of physical industrial security, cyber and information security, and their relationship to the National Industrial Security Program. The ISC engages with the National Security Council (NSC); elements of the Intelligence Community (IC), including the Office of the Director of National Intelligence (ODNI), the Office of the Under Secretary of Defense for Intelligence and Security (USD/I&S), and the Defense Counterintelligence and Security Agency (DCSA); and with the National Industrial Security Program Policy Advisory Committee (NISPPAC). AIA contact: Jason Timm: Director, Defense Policy and Integration, jason.timm@aia-aerospace.org.

Intellectual Property Committee

The Intellectual Property Committee is comprised of IP attorneys and policy executives from AIA's member companies and is responsible for developing and promoting policies that preserve industry's IP and data rights while supporting government IR&D, commercial items, software, and cybersecurity policies and objectives. The IPC engages with the Director of DOD's IP Cadre of Experts, the Military Services General Counsel representatives, Defense Pricing and Contracting (DPC), and the Office of the Under Secretary of Defense for Research & Engineering (USD/R&E). AIA contact: Jason Timm: Director, Defense Policy and Integration, jason.timm@aia-aerospace.org.

POLICY INTEGRATION DIVISION:

> Supplier Management Council (SMC)

AIA's SMC is a unique, non-attributional forum where senior supply chain representatives from system integrators and manufacturers tackle issues that impact the aerospace and defense supply chain. Open to both Full Members and Associate Members, the council's mission is to integrate and focus the collective capabilities of the supply chain, at every level, to exert unique influence in the formation of strategy, policy and regulations that enable the U.S. aerospace and defense industry to successfully compete in the global market, be profitable, and strengthen the U.S. position as the world leader. The SMC hosts two in-person meetings a year that bring together more than 250 of the industry's supply chain leaders from system integrators and manufacturers. In addition to standing committees, other ad hoc committees are stood up on a limited basis to address key supply chain concerns. The SMC is led by the Supplier Management Council Leadership Committee (SLC). Members of the SLC are determined by election only. AIA contact: Kelvin Stroud, Director, International Affairs and Policy Integration, kelvin.stroud@aia-aerospace.org.

- **Risk and Resiliency Working Group:** This working group focuses on how policies in major risk areas, such as cyber, material authenticity/counterfeit parts, and trade practices, impact the resiliency of the A&D supply chain. The group provides insight, education, and sharing of best practices to our members with resources to manage their risk and remain resilient. AIA contact: Kelvin Stroud, Director, International Affairs and Policy Integration, kelvin.stroud@aia-aerospace.org.
- **Advocacy and Communications Working Group:** This working group fosters SMC member engagement across AIA advocacy efforts to reflect industry positions on issues affecting the supply base. The increased member engagement aims to provide specific examples of industry concerns for AIA advocacy and outreach. AIA contact: Kelvin Stroud, Director, International Affairs and Policy Integration, kelvin.stroud@aia-aerospace.org.
- **Conflict Minerals Working Group:** This working group serves as a community of practice within the A&D industry that is focused on sharing of best practices and lessons related to compliance with U.S. and Organisation for Economic Co-operation and Development (OECD) conflict mineral reporting requirements. AIA contact: Kelvin Stroud, Director, International Affairs and Policy Integration, dak.hardwick@aia-aerospace.org.
- **Future Regulation Working Group:** This working group provides timely updates and information on emerging regulations specifically impacting supply chain efficiency and effectiveness, ranging from certification and standards reform to acquisition and contracting policies, including small business policy and impact. Members stay informed on regulatory updates while also offering the opportunity to voice the concerns of the A&D supply chain to the positions AIA takes on regulatory proposals. AIA contact: Kelvin Stroud, Director, International Affairs and Policy Integration, kelvin.stroud@aia-aerospace.org.

SPACE SYSTEMS DIVISION:

> Space Council

The Space Council coordinates, formulates, and revises industry positions on space policy, missions,

systems, transportation, infrastructure, and related matters. The council supports government-related efforts that foster U.S. leadership and capabilities in space programs, technologies and space-enabled capabilities and systems. AIA contact: Mike French, Vice President, Space Systems, mike.french@aia-aerospace.org.

Civil Space Committee

The Civil Space Committee coordinates the positions of AIA member companies on civil space related issues, plans, funding, regulatory rules, and policies for government agencies. Responsibilities include supporting the development of NASA's space and technology programs and their supporting infrastructures, as well as tracking government space-related science activities, such as space science, meteorology, Earth science and remote sensing at NASA, NOAA, USGS, and other agencies. AIA contact: Mike French, Vice President, Space Systems, mike.french@aia-aerospace.org.

Commercial Space Committee

The Commercial Space Committee coordinates and advocates common industry positions on commercial space-related issues, plans, funding, regulations, indemnification regimes and policies for commercial space ventures. AIA contact: Mike French, Vice President, Space Systems, mike.french@aia-aerospace.org.

National Security Space Committee

The National Security Space Committee coordinates the positions of AIA member companies on national security-related space issues, plans, funding, regulatory rules and policies for the Defense Department, including Space Force, the military services, Space Development Agency, Missile Defense Agency, National Reconnaissance Office, and other government agencies. AIA contact: John Galer, Assistant Vice President, National Security Space, john.galer@aia-aerospace.org.

Space Legislative Committee

The Space Legislative Committee develops and presents AIA member companies' views on issues related to commercial space legislation and programs of the National Aeronautics and Space Administration (NASA). This includes developing and advocating AIA positions before the U. S. Congress; commenting on draft legislation; monitoring Congressional committee and floor action; and alerting and assisting AIA members on provisions of concern. AIA contact: Rich Efford, Assistant Vice President, Legislative Affairs, rich.elford@aia-aerospace.org.

STRATEGIC INITIATIVES DIVISION:

> Talent Leadership Council

The Talent Leadership Council (TLC) brings together the chief human resource officers of America's aerospace and defense industry to develop strategies and recommendations related to the human capital policy imperatives. These strategies and recommendations will inform AIA messaging that highlights the mission, purpose, and culture of the talent that drives the aerospace and defense industry. This group will also coordinate, more broadly, with AIA's Communications Council to ensure a cohesive approach to industry branding in recruiting efforts. AIA contact: Alex Wagner, Vice President, Strategic Initiatives, alex.wagner@aia-aerospace.org.

- **Return to the Workplace Working Group:** This group builds on the best practice sharing discussion on COVID-19 and considers development of industry-wide standards and practices for

pandemic response and best practices (e.g., testing and vaccine distribution) as well as new ways of working as we assess how organizational responses to COVID-19 have changed the nature of work. AIA contact: Marybeth Lilly, Manager of Talent and Workforce Policy, marybeth.lilly@aia-aerospace.org.

Diverse Workforce Committee

The Diverse Workforce Committee brings together chief diversity officers of AIA member companies to directly address diversity, equity, and inclusion issues raised in AIA's annual Workforce Survey, as well as to develop A&D-wide STEM initiatives to attract the workforce of the future. The Committee will codify industry best practices from member companies and other industry leaders on diversity and inclusion to encourage company and industry wide commitments to facilitate greater diversity, welcoming environments, and equitable growth opportunities for all underrepresented groups in the aerospace and defense industry. AIA contact: Alex Wagner, Vice President, Strategic Initiatives, alex.wagner@aia-aerospace.org.

- **Talent Attraction and Development Working Group:** This group embraces and accelerates the use of data and analytics to assess the range of talent and skills required by aerospace and defense companies, including identifying priority talent pools (diverse talent, universities with large populations of STEM graduates, apprenticeships, and vocational schools) and critical skills (e.g., data analytics, AI, cloud-based technology) required for future competitiveness. Ultimately, this effort will lead to greater capabilities that will strengthen the cradle to career pipeline for the aerospace and defense industry and increase pathways to develop the nation's workforce. AIA contact: Marybeth Lilly, Manager of Talent and Workforce Policy, marybeth.lilly@aia-aerospace.org.

STANDARDS:

Standards Governance Board (SGB)

The SGB provides oversight and management of the AIA standards program, the National Aerospace Standards. The SGB has three primary managing roles: 1) development of strategies that enable the program to respond to the standardization needs of the aerospace industry, 2) oversight and management of the health and performance of the AIA standards activities, and 3) responding to direction from the AIA Board of Governors, the AIA Technical Operations Council, and input from other AIA entities in areas dealing with standards or standards-related products and services. AIA contact: Christopher Carnahan, Assistant Vice President, Standards, chris.carnahan@aia-aerospace.org.

National Aerospace Standards Committee (NASC)

The NASC is responsible for the creation and maintenance of part standards for aerospace parts and components within AIA's National Aerospace Standards (NAS) library. These part standards are recognized for meeting the high strength, close tolerance, and rigorous acceptance testing requirements of the aerospace industry. Subject matter experts from AIA member companies and the aerospace industry participate in the NASC to uphold its reputation for providing cost management and production streamlining value, along with the reliability that only industry standard parts can provide. In addition to the creation and maintenance of 2D drawings, specifications, and digital 3D models, the NASC is responsible for the review of and commenting on similar government specifications and standards. AIA contact: Christopher Carnahan, Assistant Vice President, Standards, chris.carnahan@aia-aerospace.org.

TECHNICAL OPERATIONS DIVISION:

> Digital Transformation Council (DTC)

The DTC serves as the principal advocate of coordinated aerospace industry positions relevant to Digital Transformation practices to the Office of the Secretary of Defense, Military Service Components, Defense Agencies, U.S. Government Civil Agencies and Administrations. The objective of the DTC is to obtain, coordinate and present, as a single authoritative source, AIA member companies' views on digital transformation practices and issues affecting the aerospace and defense industry. The DTC is concerned with broad policy matters to define and guide policy decisions favorable to our industry and our nation. AIA contact: Rusty Rentsch, Vice President, Technical Operations, rusty.rentsch@aia-aerospace.org.

Business Technology Interoperability Committee (BTIC)

The principal responsibility of the BTIC is to assess and provide industry guidance for digital business process standards and emerging technology that enhance interoperability, reduce cost and complexity, and increase efficiency throughout the aerospace and defense industry and its ecosystem. The BTIC is responsible for the identification, development (when necessary), maintenance, and promotion of suitable open international or national interoperability standards, as well as supporting guidelines for the benefit of the A&D industry. The BTIC develops recommendations and promotes adoption of relevant non-competitive business practices under the direction and approval of the TOC and SMC. The BTIC maintains contact with outside agencies and other AIA councils and committees, as appropriate. The BTIC supports activities as may be required on subjects of a broad policy nature within their area of responsibility. AIA contact: Gery Mras, Director, Lifecycle Management, gergy.mras@aia-aerospace.org.

A&D Distributed Ledger Technology Consorting (ADDC) Development

The ADDC is a coalition of industry and government subject matter expert establishing a minimum viable ecosystem (MVE) to manage and advance the use of distributed ledger technology (DLT) by providing guidance across the A&D sector. AIA contact: Rusty Rentsch, Vice President, Technical Operations, rusty.rentsch@aia-aerospace.org.

- **EDI Harmonization Standard Review Task Team:** This group works together with the X12 (<https://x12.org>) to develop consensus-based, interoperable, syntax neutral data exchange standards for the aerospace industry. AIA contact: Christopher Carnahan, Assistant Vice President, Standards, chris.carnahan@aia-aerospace.org.

> Technical Operations Council (TOC)

The TOC provides strategic technical direction for common issues related to global competitiveness and innovation, the future of regulation, aerospace and defense investment, and the 21st century workforce. Through technical program management, the industrial base, quality assurance, sustainment policy, business processes, and engineering management, we look to affect operations in mutual agreement with our member companies in all sectors of the A&D industry. The council addresses key topics of technology, capability, interoperability, standardization, and data exchange. The scope of the TOC includes research and development, engineering practices, testing, manufacturing, quality assurance, product life cycle support, information transfer, and safety aspects of producing aircraft, space vehicles, and ground equipment. The TOC also engages in STEM and workforce needs for the future of the A&D industry. The TOC oversees the following committees, ensures alignment of all activities within its structure with the AIA strategic focus areas, and serves as the technical arm of AIA. AIA contact: Rusty Rentsch, Vice President, Technical Operations, rusty.rentsch@aia-aerospace.org.

Engineering Management Committee (EMC)

The EMC represents AIA on matters concerning model based digital transformation, product lifecycle

engineering design processes, advanced manufacturing, product reliability, Engineering data interoperability, Long-Term Archiving and Retrieval (LOTAR), custodianship of data and the impacts of REACH chemical restrictions. The EMC is responsible for standardizing engineering and program management processes for configuration management, design verification, systems engineering, standardization practices, reliability, maintainability, systems safety, technical data requirements and exchange, product definition requirements, software management, and drafting practices throughout all areas of the supply chain and the product life-cycle of military and other federal government aircraft, missiles, and space vehicles. AIA contact: Gery Mras, Director, Life Cycle Management, gery.mras@aia-aerospace.org.

Product Support Committee (PSC)

The PSC represents AIA on matters concerning the adoption and execution of effective life cycle product support concepts. The PSC serves as an effective two-way communications vehicle between the Office of the Secretary of Defense, DoD service components, government agencies and Industry. The committee focuses on providing the government with collective Industry consensus viewpoints, and recommendations on lifecycle product support concepts, business processes, policies, plans, programs, requirements, technologies, problems, implementation or impact of pending legislation, policy, regulations, and procedures. Through these mutually beneficial relationships, substantiated readiness data is reviewed to support the removal barriers and influence implementation of effective product support and acquisition initiatives, business practices, and technologies. The PSC acts as convener with the DoD to promote future development and adoption of S1000D, 'the international technical publication specification' and the S-Series Integrated Logistic Support (ILS) specifications. AIA contact: Gery Mras, Director, Lifecycle Management, gery.mras@aia-aerospace.org.

- **Product Support Executive Board (PSEB):** The PSEB functions to determine the committee's objectives, policies, and major courses of action, develop short-range plans compatible with long-range objectives, approve and direct all phases of Product Support Committee work, determine priorities among programs, and coordinate group activities. AIA contact: Gery Mras, Director, Lifecycle Management, gery.mras@aia-aerospace.org.
- **Product Support Policy Subcommittee:** This subcommittee provides government leaders collective industry viewpoints and recommendations on lifecycle product support concepts, business practices, implementation or impact of pending legislation, policy, and regulation. AIA contact: Gery Mras, Director, Lifecycle Management, gery.mras@aia-aerospace.org.
- **Product Support Technical Data Subcommittee:** This 'subcommittee fosters collaborative relationships between government and industry for the purpose of ensuring technical data standards remain concurrent with the introduction of emerging technologies. AIA contact: Gery Mras, Director, Lifecycle Management, gery.mras@aia-aerospace.org.
- **Product Support Specification and Standards Subcommittee:** This subcommittee is comprised of logisticians and technologists focused on the development of interoperable integrated logistics support (ILS) specifications, ensuring the compatibility and commonality of ILS processes. Subcommittee members promote the consensus interests of the U.S. aerospace communities when developing internationally developed and adopted specifications. AIA contact: Gery Mras, Director, Lifecycle Management, gery.mras@aia-aerospace.org.
- **Wide Area Workflow / Unique Identification / Radio Frequency Identification eBusiness Industry Group (WURBIG):** This industry group is dedicated to information-sharing between government officials and government contractors on policy and initiatives, as well as their implementation by both parties. The group collects vendor responses to questions posed by the U.S. Department of Defense Procurement Integrated Enterprise Environment (PIEE) Office. It also compiles comments to be sent by AIA as vendor response to DFARS proposed rules. AIA

contact: Christopher Carnahan, Assistant Vice President, Standards, chris.carnahan@aia-aerospace.org.

Quality Assurance Committee (QAC)

The QAC represents AIA on matters concerning product integrity and quality management system policies, standards systems, and processes. The QAC serves as an effective two-way communications vehicle between the Office of the Secretary of Defense, DCMA, IAQG, AAQG and Industry. The QAC fosters government-industry relationships and coordinates industry-wide activities focused on the adoption of best-in-class procedures to monitor product integrity requirements, identification of trends, opportunities and enhanced operational efficiencies that contribute to improved customer satisfaction. The QAC is responsible for establishing consensus-based solutions and industry best practices related to quality assurance procedures used to govern monitoring, product integrity, and training throughout all areas of the supply chain and the product lifecycle of military and other federal government aircraft, missiles, and space vehicles. AIA contact: Gery Mras, Director, Life Cycle Management, gery.mras@aia-aerospace.org.

- **Non-Destructive Testing (NDT) Subcommittee:** The subcommittee is responsible for the development and maintenance of NAS410, "Certification & Qualification of Nondestructive Test Personnel," and other NDT related National Aerospace Standards. NAS410 outlines the minimum requirements for the qualification and certification of personnel performing NDT in the aerospace manufacturing, service, maintenance, and overhaul industries. Members include representatives from both industry and government organizations. AIA contact: Nathan Phillips, Director, Standards, nathaniel.phillips@aia-aerospace.org.
- **NAS413 Working Group:** Remote Verification Implementation Guidance: This working group supports the development of a standard providing guidance for developing and implementing the processes/procedures to incorporate remote verification capabilities utilizing surveillance verification technologies (SVT). AIA contact: Gery Mras, Director of Lifecycle Management, gery.mras@aia-aerospace.org.